

EXCELLENCE IN EVOLUTION



Investor Relations

May, 2016



FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking statements" These forward-looking statements relate to Coca-Cola FEMSA, S.A.B. de C.V. its Subsidiaries ("KOF") and their businesses, and are based on KOF management's good faith expectations regarding KOF and its businesses. Recipients are cautioned not to put undue reliance on such forward-looking statements, which are not a guarantee of performance and are subject to a number of uncertainties and other factors, many of which are outside KOF's control, that could cause actual results of KOF and its businesses to differ materially from such statements. KOF is under no obligation, and expressly disclaims any intention or obligation, to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise.

CONFIDENTIALITY

The nature of all the information in this presentation is proprietary and confidential.

ADDITIONAL INFORMATION AND WHERE TO FIND IT

Documents filed by KOF are available at the Securities and Exchange Commission's public reference room located at 450 Fifth Street, N.W., Washington, D.C. 20594. Investors and security holders may call the Commission at 1-800-SEC-0330 for further information on the public reference room. Free copies of all of KOF's filings with the Commission may also be obtained by directing a request to:

COCA-COLA FEMSA

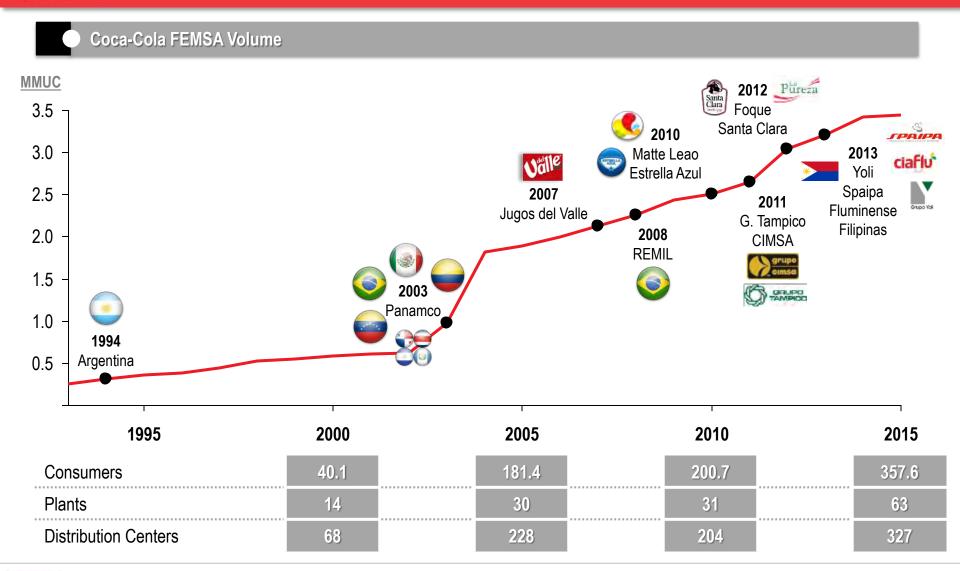
Mario Pani # 100, Piso 7, Col. Santa Fé Cuajimalpa 05348, México D.F., México

INVESTOR RELATIONS

Roland Karig / (52) 55 1519 5186 / roland.karig@kof.com.mx José Manuel Fernández / (52) 55 1519 5148 / josemanuel.fernandez@kof.com.mx Tania Ramirez / (52) 55 1519 5013 / tania.ramirez@kof.com.mx



In the last two decades as a public bottler, KOF has travelled a successful growth journey...







...to become the largest franchise bottler in the world, operating in two of the most attractive regions for its industry

~ 26 Bn Transactions ⁽¹⁾	10 years CAGR ⁽¹⁾
~ 4 Bn Unit Cases ⁽¹⁾	+8%
US\$ ∼10 Bn in Revenues ⁽¹⁾	+12%
US\$ ~2 Bn in EBITDA ⁽¹⁾	+11%



Industry growth CAGR 14-19 (2) Southeast LATAM Asia +3% +7% **Volume** Value +4% +6%

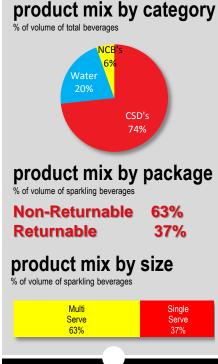
Figures reflect LTM 1Q 2016 including the Philippines on a proforma basis Source Euromonitor, NARTD industry

We operate the Philippines through a joint venture with The Coca-Cola Company



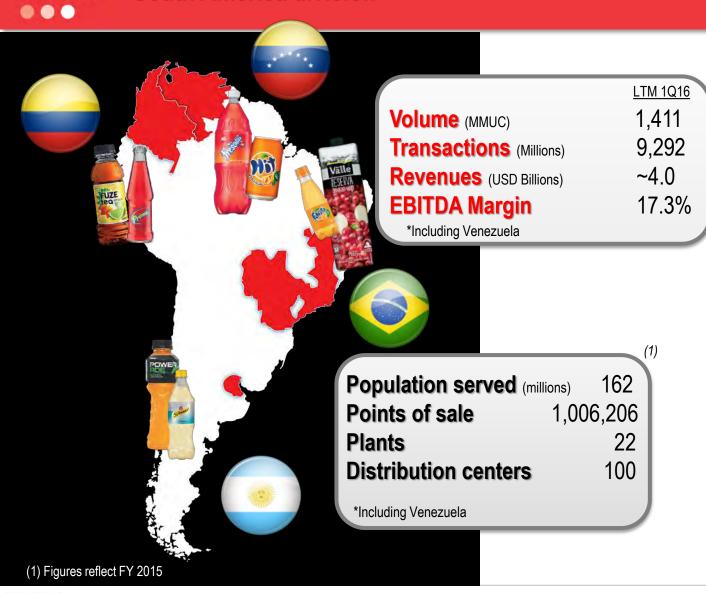
Our footprint... Mexico and Central America division

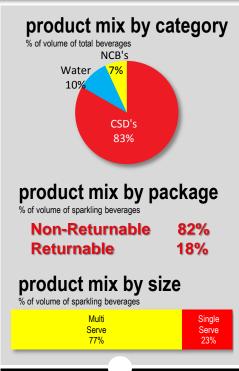






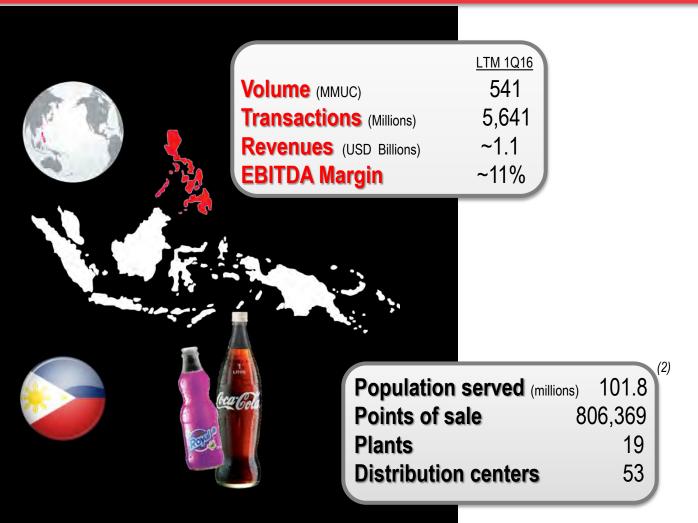
Our footprint... South America division

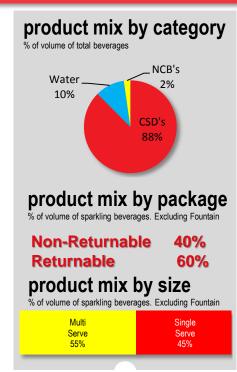






Our footprint... Asia division (1)







(1) We operate the Philippines through a joint venture with The Coca-Cola Company(2) Figures reflect FY 2015

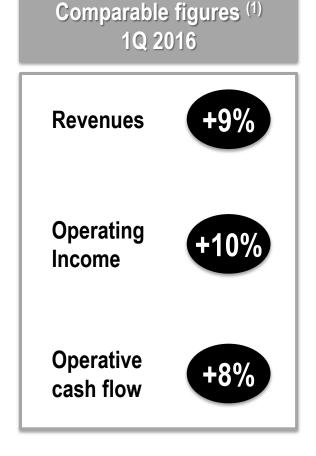




We generated a solid set of results across our markets during the first quarter of 2016

Among our highlights for the quarter...

- ✓ Transactions continued to outperform volumes in key markets such as Mexico, Brazil, Colombia and Argentina
- Solid performance in local currencies across operations, with comparable top- and bottomline growing high single digits
- ✓ We continued to strengthen our market position in most of our markets, maintaining or gaining market share in sparkling beverages
- Our operating discipline and our proactive hedging strategy allowed us to deliver defensive margin performance



⁽¹⁾ Comparable means, with respect to a year-over-year comparison, the change in a given measure excluding the effects of (i) mergers, acquisitions and divestitures, (ii) translation effects resulting from exchange rate movements and (iii) the results of hyperinflationary economies in both periods. From our operations, only Venezuela qualifies as a hyperinflationary economy.





Our industry faces short term challenges that are being addressed rapidly and effectively

- Challenging political and macroeconomic environment across the region
- Continuous volatility across Latin American currencies
- Regulatory threats to the CSD's industry
- Changing consumer **habits**











- Affordable portfolio with focus on returnable presentations
- **Increasing** the number of **transactions** through single serve presentations at relevant price points
 - Reinforcing our point-of-sale execution
 - Organizational re-design to become a nimbler, faster and more competitive company with the right capabilities
- Widening our portfolio offering to satisfy the evolving needs of our consumers through relevant innovation



Our Strategic Framework guides our quest for long-term profitable growth

Become a multi-category leader with global footprint

Protect and grow in Sparkling, but diversify with aggressive growth engines in Stills, Categories:

Dairy and new categories

Expand footprint in LatAm & Asia, monitoring other opportunities within TCCC System **Geographies:**

Winning **Portfolio** Buildup

- ✓ CSD revitalization
- ✓ Stills profitable growth
- ✓ Dairy quantum leap

Operating Model Transformation

- ✓ Leverage our scale
- ✓ Local market solutions
- ✓ Cutting-edge technology

Cultural **Evolution**

- ✓ Attain Collaboration
- ✓ Maintain our passionate execution
- ✓ Increase Multi-culturality

Disciplined Capital Allocation

Business Sustainability

Targeted Innovation



At KOF we are continuously building a sustainable, competitive advantage through capability development

Coca-Cola FEMSA Excellence Centers Commercial **Distribution** Manufacturing & Logistics **IT & Innovation**



We continue investing to lead the system with best-in-class infrastructure...

+US\$ 630 million invested on infrastructure in the last 3 years

Sumaré Warehouse in Brazil



Jundiai Vertical Warehouse in Brazil



Horus plant in Colombia



Itabirito plant in Brazil



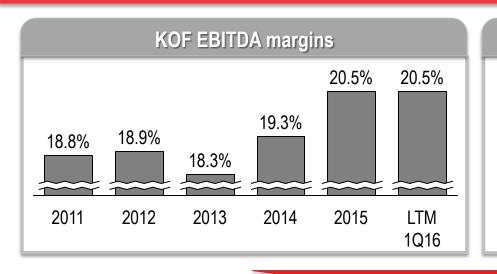


Canlubang plant in the Philippines

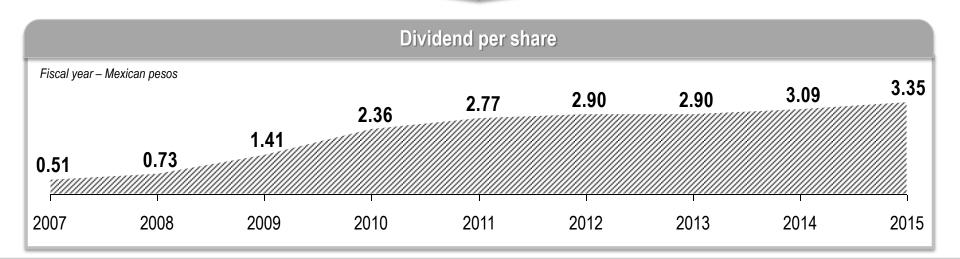




...and continue generating shareholder value through our operating and financial discipline









We have an strategic commitment to sustainable development, which is good for our business and good for our planet





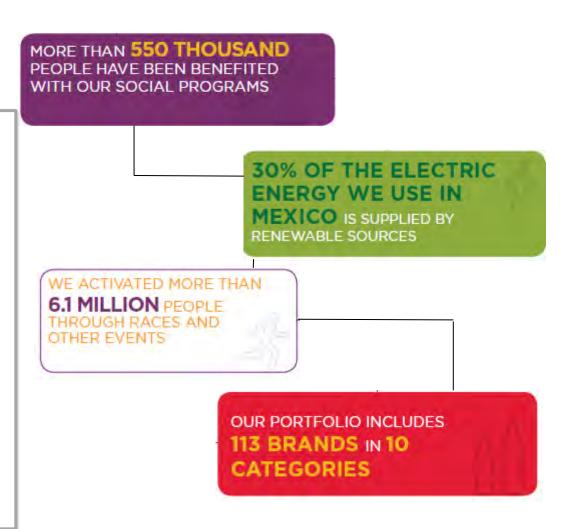


- Only beverage company selected to comprise the Dow Jones Sustainability Emerging Markets Index and one of only nine beverage corporations in the Dow Jones Sustainability Index family
- 5th Consecutive Year as a member of Social Responsibility and Sustainability Index in the BMV





Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM •





Thanks